

Question 1

Provide an example of one sustainable project management practice that organizations with a commitment to sustainability may implement.

Answer: <https://biology-forums.com/index.php?topic=1873849>

Question 2

Project team members can identify whom should be notified of task completion status by checking the:

- A) Control account.
- B) Linear responsibility chart.
- C) Statement of work.
- D) Monthly joint review report.

Answer: <https://biology-forums.com/index.php?topic=1873843>

Question 3

The heavyweight project organization concept is based on the notion that successful project organizations happen by chance or luck, while focusing on functional maintenance and autonomous teams.

[b][True or False?][b]

Answer: <https://biology-forums.com/index.php?topic=1873830>

Question 4

Implementing sustainable practices in projects will require organizations to pay attention to:

- A) Project planning.
- B) Project conceptualization.
- C) Project execution.
- D) All aspects of the project life cycle.

Answer: <https://biology-forums.com/index.php?topic=1873846>

Question 5

At Northrop Grumman, EVM is a corporate mandate that helps the company tailor the system to each new project in order to apply it correctly for maximum benefit, cost control, and corporate profitability.

[b][True or False?][b]

Answer: <https://biology-forums.com/index.php?topic=1873874>

Question 6

The term network logic means:

- A) Tasks must either precede or follow other tasks in project planning and management.
- B) Tasks cannot be performed unless the project manager issues a specific command to perform the work.
- C) Prior project planning removes the need for any rush so that tasks can be performed in a methodical fashion.
- D) Tasks are not performed unless the customer issues a specific request to perform the work.

Answer: <https://biology-forums.com/index.php?topic=1873863>

Question 7

_____ is NOT one of the components of the triple bottom line of sustainability.

- A) Profitable sustainability
- B) Economic sustainability
- C) Environmental sustainability
- D) Social sustainability

Answer: <https://biology-forums.com/index.php?topic=1873845>

Question 8

The goal of a matrix structure is to create a simultaneous focus on the need to be quickly responsive to both external opportunities and internal operating efficiencies.

[b][True or False?][b]

Answer: <https://biology-forums.com/index.php?topic=1873829>

Question 9

What is the waterfall planning process and when is it the ideal approach to project development?

Answer: <https://biology-forums.com/index.php?topic=1873866>

Question 10

This scenario best describes a workaround:

- A) Responding to an unforeseen event for which you had no response plan.
- B) Responding to a foreseen event for which you had no response plan.
- C) Responding to a foreseen event with your planned response.
- D) Responding to an unforeseen event for which you had an effective response plan.

Answer: <https://biology-forums.com/index.php?topic=1873854>

Question 11

A systems analyst is paid at the rate of \$50/hour and will be needed for 40 hours. Her employer uses an overhead multiplier of 60% and does not factor in personal time. Her total direct labor cost should be billed at:

- A) \$2,000.
- B) \$3,200.
- C) \$1,250.
- D) \$4,500.

Answer: <https://biology-forums.com/index.php?topic=1873859>

Question 12

Workarounds are a response to project risk by recognizing an unforeseen threat and creatively manufacturing a viable solution to the problem.

[b][True or False?]/[b]

Answer: <https://biology-forums.com/index.php?topic=1873855>

Question 13

Compare and contrast the three alternative forms and purposes of project management office models with regards to place in organization, function, and effectiveness in project management.

Answer: <https://biology-forums.com/index.php?topic=1873834>

Question 14

A budget contingency of \$1 million on a \$10 million project means that the project will be planned for a cost of \$10 million, but the project organization receives an extra \$1 million to guard against unforeseen cost overruns.

[b][True or False?]/[b]

Answer: <https://biology-forums.com/index.php?topic=1873862>

Question 15

A project manager misappropriated funds they were entrusted for contingency reserves for their own person use. This best describes:

- A) Bribery.
- B) Extortion.
- C) Nepotism.
- D) Embezzlement.

Answer: <https://biology-forums.com/index.php?topic=1873840>

Question 16

Responding to an unforeseen threat that you either did not have a planned response for or has not been dealt with effectively by implementing your planned response is best described as a(n)

- A) Mitigation plan.
- B) Contingency.
- C) Workaround.
- D) Transference.

Answer: <https://biology-forums.com/index.php?topic=1873853>

Question 17

At each phase, the project risk analysis and management program should produce:

- A) Alternatives.
- B) A budget.
- C) Deliverables.
- D) Meetings.

Answer: <https://biology-forums.com/index.php?topic=1873857>

Question 18

All of the following are considered as three of the most important contextual issues impacting project management EXCEPT:

- A) Culture.
- B) Strategy.
- C) Organizational structure.
- D) Information systems.

Answer: <https://biology-forums.com/index.php?topic=1873826>

Question 19

Which of the following employability skills is used to define and solve problems, make decisions, or form judgments related to a particular situation or set of circumstances?

- A) Critical thinking
- B) Communication
- C) Collaboration
- D) Data literacy

Answer: <https://biology-forums.com/index.php?topic=1873822>

Question 20

A strategic perspective on project management might ask all of the following questions pertaining to organizational setting prior to undertaking a project EXCEPT:

- A) What is our corporate culture?
- B) Does this project support the company vision?
- C) Do we have established reporting relationships?
- D) Can we complete the project on time?

Answer: <https://biology-forums.com/index.php?topic=1873825>